



OUR SOCIAL MISSION

BY CARITAS SINGAPORE COMMUNITY COUNCIL

AT A GLANCE

Our Mission

To provide leadership to the Catholic community in Singapore in fulfilling the Church's social mission for the benefit of the broader community.

Our Vision

To be the hub of a vibrant Church's social outreach to the broader community and a model of social innovation and Christian leadership.

Affiliates

- Abilities Beyond Limitations and Expectations (ABLE) acts29
- Archdiocesan Commission for the Pastoral Care of Migrants and Itinerant People
- Assisi Hospice
- Boys' Town Singapore
- Canossaville Children's Home
- Caritas Humanitarian Aid & Relief Initiatives, Singapore (CHARIS)
- Catholic AIDS Response Effort
- Catholic Business Network
- Catholic Lawyers Guild
- Catholic Medical Guild
- Catholic Nurses Guild
- Catholic Welfare Services
- Christian Family and Social Movement
- CLARITY Singapore Limited
- Faith and Light Community
- Family Life Society
- Infant Jesus Homes and Children's Centres
- Jesuit Refugee Service Singapore
- Marine Parade Family Service Centre
- Morning Star Community Services
- Roman Catholic Prison Ministry
- Society of St Vincent de Paul

Stewardship Report 2011

Our heartfelt thanks to the Catholic community who not only gave generously but has also been very supportive of the work of Caritas Singapore all these years. We therefore would like to share with you a summary of our work for the financial year ending 30 September 2011 and a preview of major events for 2012.

Organisation

Board Members	15
Committee Members (excluding Board Members)	44
Staff	7
Member organisations	23
Beneficiaries	> 50,000

Key Financials¹

Income and Expenditure	FY 2011	FY 2010
Donations and Fees	\$ 7,545,311	\$ 5,508,674
Sponsorships	\$ 288,572	\$ 642,396
Others	\$ 47,872	\$ 33,128
Total Incoming Resources	\$ 7,881,755	\$ 6,184,198
Costs of Charitable Activities	\$ 5,764,831	\$ 4,249,844
Fundraising and Sponsorship Costs	\$ 221,830	\$ 311,176
Governance Costs	\$ 220,536	\$ 194,483
Total Resources Expended	\$ 6,187,197	\$ 4,755,503
Net Incoming Resources	\$ 1,694,558	\$ 1,428,695

Ratios	FY 2011	FY 2010
Funds Raised	\$ 7,832,033	\$ 6,147,933
Fundraising Expenses	\$ 221,830	\$ 311,176
Fundraising Ratio ²	2.8%	5.1%
Grants Given	\$ 5,255,877	\$ 3,771,587
Other Charitable Expenses	\$ 508,954	\$ 478,257
Programme Ratio ³	93%	89%
Reserves	\$11,352,666	\$ 9,658,108
Reserves Ratio ⁴	1.90 years	2.17 years

Notes:

- ¹ The income and expenditure items have been described in simpler terms than those used in the financial statements. The equivalent terminology used in the financial statements is shown in the brackets:
 - Donations and Fees (Voluntary Income)
 - Sponsorships (Activities for Generating Funds)
 - Fundraising and Sponsorship Costs (Costs of Generating Voluntary Income and Costs of Activities for Generating Funds)
- ² Measures fundraising efficiency. Computed based on the formula: Fundraising Expenses ÷ Funds Raised.
- ³ Measures funds deployed on charity programmes versus fundraising and overheads. Computed based on the formula: Expenses Spent on Charity Programmes (including Grants) ÷ Total Expenses Spent.
- ⁴ Computed based on the formula: Reserves ÷ Total Resources Expended (excluding Total Costs of Generating Funds).



Caritas Singapore Annual Report

Presented in a single publication combining both the Annual Report and Governance and Financial Report, the annual report gives an insight into the activities and events of Caritas Singapore in the year and its financial position as at 30 September 2011.

You may receive this report by one of the following means:

- Download a soft copy from our website at <http://www.caritas-singapore.org/aboutus/annualreport.html>
- Request a hard copy by sending an email to annualreport@caritas-singapore.org
- Collect a copy from our office at 55 Waterloo Street #09-03, Catholic Welfare Centre, Singapore 187954.



OUR SOCIAL MISSION

BY CARITAS SINGAPORE COMMUNITY COUNCIL

Events held in 2011



1 September – Members' Talk: Advocacy based on Catholic Social Teaching (Above)

12 to 14 August – Members' Training: Strategic Planning for Catholic AIDS Response Effort

19 July – 4th Catholic Business Network Golf for Charity 2011



9 July – Leaders' Forum (Above)



6 May – Members' Talk: Connecting Christian Spirituality with Charity (Above)



9 to 30 May – Social Teaching Series: Christians Developing the World Together (Above)



18 to 20 February – Caritas Singapore Board Work Plan Retreat (Above)

25 January – Members' Talk: Charities Act and Code of Governance for Charities

21 January – Members' Training: Review of Life Methodology for the Catholic Business Network

7 December 2010 – Members' Talk: An Introduction to ABLE and Infant Jesus Homes and Children's Centres, new affiliate members of Caritas Singapore

5 November 2010 – Members' Talk: Catholic Ethos

5 to 26 October 2010 – Social Teaching Series: Developing Together

“...Caritas Singapore is seeking to build partnerships with and outside of the Church to bring awareness to issues faced by the marginalised. We must continue to address practices and mindsets that contribute to the root causes of the poor.”

– His Grace, Archbishop Nicholas Chia

Key Highlights in 2011

A strategic review was made of Caritas Singapore's role and focus in the next three years at the Board retreat held in February 2011. This resulted in the development of a broad framework that sets out our core priorities up to 2014 to further the Church's social mission in Singapore. Building on our past achievements, the framework focuses on four core areas to take our social mission work to new levels of effectiveness and impact:

<p>Objective 1: Inspire every Catholic to live out the Church's social teaching Caritas Singapore seeks to instil knowledge of the Church's social teaching and to inspire every Catholic to actively live out the Church's social mission.</p> <p style="text-align: center;">Living the Church's Social Mission</p>	<p>Objective 2: Support and enable member organisations Caritas Singapore will coordinate and support the social mission work of member organisations and promote capacity building.</p> <p style="text-align: center;">A Catalyst for Growth</p>
<p>Objective 3: Being a voice for the poor Caritas Singapore seeks to be a voice for the poor and marginalised by drawing attention to their circumstances and concerns in Singapore, and working towards integral human development.</p> <p style="text-align: center;">Advocacy for a Better World</p>	<p>Objective 4: Strengthen organisational structures Caritas Singapore will work with member organisations to develop processes and structures that promote good governance, management and accountability.</p> <p style="text-align: center;">A Stronger Caritas Network</p>

Based on this broad framework, we identified specific actions and initiatives for each programme area. Caritas Singapore's road map and work plans for the next three years were presented to member organisations at a Leaders' Forum held in July 2011, and were unanimously adopted.

Ongoing Core Programmes

Community Strategy

As an umbrella body, Caritas Singapore helps to develop the Archdiocese's overall strategy to meet community needs. A task force was set up with the aim to develop an Archdiocesan framework for helping the poor, based on the principles of Catholic Social Teaching.

Formation

Caritas Singapore has produced several study guides (*Salt of the Earth* and *Labourers of the Harvest*) and related publications to bring about a better understanding of Catholic Social Teaching. Sessions were held to brief facilitators, parish ministries and young adult groups on the methodology and application of these study guides.

Volunteering

Caritas Singapore continues to promote volunteering and the matching of volunteers to opportunities with member organisations.

Fundraising

Over \$5.6 million was raised during Charities Week. This amount, together with donations received from the Living Water and Many Helping Hands projects, supports the work of our Catholic charities and groups.

Grant Making

Grants of more than \$5.2 million were made to member organisations and groups through a rigorous grants process.

Communications

Information about the charitable work done by Caritas Singapore and our member organisations was disseminated via our online portal, *The Catholic News* and in monthly e-Newsletters.

Membership and Capacity Building

A Leaders' Forum and various talks and workshops were held for member organisations. Regular meetings and dialogues were held with individual member organisations.

Shared Services

Apart from group clustering, pooled donations-in-kind and central meeting facilities, Caritas Singapore has developed common resources such as a staff handbook and a social service guidebook for members' use.

Advocacy

Caritas Singapore seeks to raise awareness of issues faced by the poor and marginalised, working at root causes to bring about long term changes. It undertakes research and taps on member organisations' analysis and learning to formulate its advocacy work and strategy.

Major Events for 2012

Charities Week	3 – 11 March 2012
Christians Developing the World Together – Four talks by Rev Fr David Garcia, OP, on Catholic Social Teaching (in English)	May 2012
Social Mission Conference	20 August 2012
Down Memory Lane 5	3 November 2012