

Our Mission

To provide leadership to the Catholic community in Singapore in fulfilling the Church's social missior for the benefit of the broader community.

Our Vision

To be the hub of a vibrant Church's social outreach to the broader community and a model of social innovation and Christian leadership.

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AT THE FOREFRONT WITH OUR SOCIAL MISSION



Our social mission concerns how we as Catholics are called to love our brothers and sisters and to stand for justice and truth in the places and times in which we live.

It is about how we care for those in need, and express our faith through social and community work. It is about how we seek not just what is best for ourselves but the common good. It is about how we share what we have with others who have less.

In Singapore, the Church's social mission work was historically led by members of the Religious Communities who set up schools, hospitals and homes for the needy. Their spirit lives on today in the work of organisations such as Catholic Welfare Services and homes such as Canossaville Children's Home. Over the years, the laity has stepped up, and organisations such as RCPM and CARE are testimonies to their good works.

Over time, as the number of charities and community organisations grew within the Church, we needed to find a way to create better synergy and increase their effectiveness. That was why the Catholic Social and Community Council was set up in November 2006, so that we can work as one in our social outreach, as many parts of the one Body of Christ.

This year, CSCC was admitted as a member of Caritas Internationalis, an umbrella body for more than 160 Catholic charities, aid and development agencies in the world. With the membership, it was renamed to Caritas Singapore Community Council, which places it in union with the worldwide Church's outreach to the needy inspired by our faith and Catholic social teachings.

I am pleased with the progress that Caritas Singapore has made in its first two years. It has done much to bring the significant number of Catholic charities and community organisations together in various forums and means, to work collectively for the greater interests of the community.

Certainly, the social teachings of the Church, often regarded as one of the Church's best kept secrets, are now better known and understood. I attended its inaugural Social Mission Conference in July 2008 and was impressed with the full house attendance and vibrancy of the event. Many Catholics I spoke to were highly enthusiastic and certainly engaged with the Church's social teachings.

Several of the programmes that Caritas Singapore has initiated, such as Dignity in the Home, *Salt of the Earth*, and the Social Mission Page in *Catholic News*, will help conscientise us and give voice and support to those in need in the community.

The embrace of our social teachings is manifested through the increasing good works by Catholic volunteers and staff in Caritas Singapore and its member organisations as well as at the parishes.

This has taken our Church to a new level in fulfilling our social mission.

God bless you all.

Archbishop Nicholas Chia, DD Patron, Caritas Singapore

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FY 2008 HIGHLIGHTS



A Big Day Out – Food and Fun Fair for Beneficiaries, page 13



The Social Mission Conference, page 9



1st Anniversary Celebration, page 2

7 Sep 2008

29 Aug 2008

17 Aug 2008

15 Aug 2008

26 Jul 2008

22 Jul 2008

20 Jul 2008

6 Jul 2008

6 Jun 2008

10 May 2008

5 Apr 2008

29 Feb 2008

22 Feb 2008

16 - 24 Feb 2008

15 Feb 2008

25 Jan 2008

29 Dec 2007

1 - 16 Dec 2007

30 Nov 2007

27 Oct 2007

17 Oct 2007

A Big Day Out - Food and Fun Fair for Beneficiaries

My Special Angel Charity Dinner

Lay Apostolate Sunday: 4-part Reflection on Christifideles Laici

Members' Talk: "Resources and Funding Schemes for the Poor"

The Social Mission Conference 2008

CBN Golf for Charity 2008

Launch of Salt of the Earth: A Group Study Guide on the Basic Principles of Catholic Social Teachings

Launch of Dignity in the Home Programme

CSCC Parish Ambassadors' Gathering

Members' Training: "Volunteer Management"

2nd Members' Forum

Launch of Mission Possible: Youth Video Challenge

Members' Talk: "Pro Bono Legal Assistance for the Poor"

Charities Week 2008

CSCC Parish Ambassadors' Gathering

Members' Talk: "Decision Making, Organisational and Personal – A Christian Perspective"

Members' Session: "Finding Christ in the Journey"

My Parish Advent Gift

1st Anniversary Celebration

Volunteer Fair Appreciation Night

Visit to SPH: "Engaging the Media"



Volunteer Management Training, page 13



Members' Forum, page 23



Volunteer Fair Appreciation Night, page 13



Salt of the Earth Briefing Session, page

Organisation:

Board Members	
Committee Members	
Staff	
Member Organisations	20
Beneficiaries	>40,000

Ratios:

Funds Raised	\$ 6,254,981
Fundraising Expenses	\$ 235,782
Fundraising Ratio ¹	3.8%
Grants Given	\$ 2,423,525
Other Charitable Expenses	\$ 466,172
Programme Ratio ²	87%

Financials	FY	2008
Voluntary Income		5,780,448
Activities for Generating Funds		818,126
Investment Income		
Other Income		26,848
Total Incoming Resources	\$ (5,632,592
Costs of Generating Voluntary Income		180,409
Costs of Activities for Generating Funds		
Costs of Charitable Activities		2,889,697
Governance Costs		178,645
Total Resources Expended	\$:	3,304,124
Net Incoming Resources	\$	3,328,468

^{&#}x27;Measures tundraising efficiency. Computed based on the formula: Fundraising Expenses ÷ Funds Raised

²Measures funds deployed on charity programmes vs fundraising and overheads. Computed based on the formula: Expenses.

COORDINATING OUR SOCIAL MISSION



- Truly Caritas Singapore is a gift from Heaven to the Church of Singapore. It has so far brought together so many Church projects and people, to work in unity and harmony, in peace and charity. Long live Caritas Singapore!
 - Brother Emmanuel Gaudette
 Chairman
 Catholic Welfare Services



- Caritas Singapore has been efficient in bringing together resources across organisations in the Catholic community to enable talents, giftings, time and money to touch the lives of the less fortunate. The leadership team has balanced its strategic foresight with that of enabling those with the desire to help, to serve unencumbered for the good of the poor, the disadvantaged and those with needs.
 - Ang Bee Lian CEO National Council of Social Service



- Caritas Singapore not only promotes the Church's social mission to all in the Catholic community, it also echoes the presence of Christian love in our society by supporting the various organisations who continue to make a difference to the lives of many.
 - Sherlyn Khong Coordinator acts 29

COORDINATING OUR SOCIAL MISSION • COMMUNITY STRATEGY FORMATION The inaugural Social Mission Conference was well-received with a full house turn-out of nearly 500 participants.





COMMUNITY STRATEGY

As the umbrella body for the Church's social work, Caritas Singapore has responsibility for the overall strategy for the Archdiocese to meet community needs. It has defined an overarching set of guidelines in identifying where and how the Church should respond in meeting community needs (see box).

In the last year, Caritas Singapore conducted an environmental scan of possible social challenges to understand emerging problems and gaps that needed more in-depth research. Six areas of needs were identified and are being explored: an ageing population, the disabled and mentally ill, migrants, families at risk and the adverse impact of globalisation.

In addition to filling gaps, Caritas Singapore seeks to work with member organisations to review their future role and to resolve any potential overlaps among them. As a result of its clustering initiative (see page 24), Caritas Singapore, Catholic Welfare Services and the Society of St Vincent de Paul are currently jointly conducting a study of the poor in Singapore.

The Church's Role In Meeting Community Needs

The Church should leverage on its strengths in responding to community needs that are not adequately met by other bodies. Its role in meeting society's social needs is as follows:

- Church as a model in promoting the dignity of the human person:
 We treat each human being as an end, not a means. We focus
 on those most in need socially isolated and neglected, voiceless,
 poorest, sickest and dying. We take a leading role in addressing nonmainstream social problems, but focused on human services.
- Church as provider of needs holistically: We look at each person
 holistically, and not just take care of the physical and financial needs of
 each person. In Singapore, social, mental and spiritual needs receive
 insufficient focus. We provide programmes with the Catholic ethos.
- Church as experimenter: The Church is a leader, not a follower, in social service provision. We continue to experiment with new models of social intervention, while also leveraging on the Church's resources. Initiatives should not just be top down, from Caritas Singapore, but bottom up, from the parishes, its member organisations and Catholic individuals.
- Church as advocate for the cause: Advocacy, empowerment and work
 for justice are intrinsic parts of our mission to care for people in need.
 We should research, track and analyse issues and formulate policy
 positions. We focus on long term solutions that address root causes.

FORMATION

Caritas Singapore's formation programme is intended to communicate and educate Catholics on the Church's social teachings. It does this through a number of means and vehicles (see diagram).

As part of facilitating the understanding of Catholic social teachings which are contained in a wealth of papal documents, Caritas Singapore has distilled these teachings into ten essential principles: Dignity of the Human Person, Association, Subsidiarity, Participation, Common Good, Universal Destination of Goods, Solidarity, Dignity of Work, Dignity of Creation, and Promotion of Peace.

Caritas Singapore contributed a series of articles in *Catholic News* and *Hai Sing Pao* starting in August 2007 to explain these ten principles. With the completion of this series, it has continued with another series of articles to help readers reflect on contemporary issues such as the income gap and rising food prices from a faith perspective.

In June 2008, Caritas Singapore launched *Salt of the Earth: A Group Study Guide on the Basic Principles of Catholic Social Teachings*. To-date, more than 180 study groups representing over 1,500 parishioners have started on the 12-session course to reflect on everyday situations and learn to apply the social teachings.

Caritas Singapore also collaborated with the Archdiocesan Commission for the Pastoral Care of Migrants and Itinerant People (ACMI) on a programme for the fair treatment of foreign domestic helpers by Catholic employers. Dignity in the Home has its foundation in the principles of the Dignity of the Human Person and the Dignity of Work. The programme started on Labour Day (1 May 2008) and will continue to the end of calendar year 2008 through a series of articles in *Catholic News*, the publication of a guide book for Catholic employers and road shows to various Catholic groups.

During the year, Caritas Singapore collaborated with the Singapore Pastoral Institute to incorporate the social teachings in several publications in line with the liturgical year: Advent 2007 (Awaken to Love), Lent 2008 (Led by the Spirit into New Life) and Lay Apostolate Sunday 2008. This year, being the 20th Anniversary of Christifideles Laici, Pope John Paul II's encyclical on the mission and vocation of the lay faithful, a four-part series based on the main points of Christifideles Laici were distributed at all parishes on Lay Apostolate Sunday.



Salt of the Earth briefing.



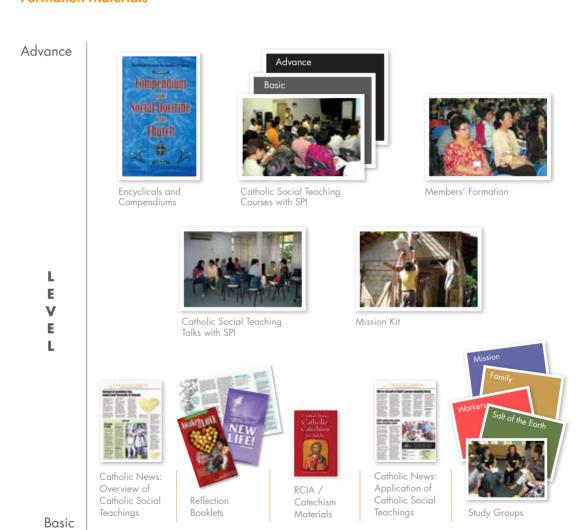
Foreign domestic helper, Sundariyah and her ward, Edmund Wong are featured in Dignity in the Home – A Guide For Catholic Employers of Foreign Domestic Helpers.

The highlight of the year was The Social Mission Conference. Close to five hundred people attended the full day inaugural conference which featured 20 speakers and panelists who explored the current social realities in Singapore and the appropriate Catholic response.

In conjunction with the conference, Caritas Singapore collaborated with the Catholic Archdiocesan Youth Centre to organise Mission Possible, a challenge for youth groups to produce a video which depicted a social cause or work of a Catholic social organisation. The top three shortlisted groups presented their work and received their awards at the conference.

In addition, Caritas Singapore also helped and conducted formation sessions for various groups. These included a retreat for staff and volunteers of its member organisations to reflect on their work and spirituality, and preparation sessions for groups undertaking house-building missions in Indonesia with the Archdiocesan Crisis Coordination Team.

Formation Materials



Theory

EMPHASIS OF CONTENT

Application

MOBILISING THE COMMUNITY



- Caritas Singapore has made a difference in mobilising Catholics to do the good work. The recent A Big Day Out is a good example of how they brought together parishioners across the board to give cheer and comfort to the underprivileged in our community. It would have been difficult for most groups to organise it on their own at that scale.
 - Rev Fr Anselm Phang Parish Priest Church of Sts Peter and Pau



- Matthew 25:40 has much relevance for me and I am very blessed and honoured to be able to, in a very small way, assist Caritas Singapore in carrying out the Will of God.
 - Tan Peng Chin Chairman CBN Golf for Charity Organising Committee



- There's reward to serving the Lord, both tangible and intangible. I have lots of opportunities to meet like-minded people and it gives me joy to know that with the little time I contribute, I am able to make a difference.
 - Danny Lim A volunteer with Caritas Singapore







VOLUNTEERING

Caritas Singapore seeks to promote the spirit of volunteering and facilitate the mobilisation of parishioners to help out with the many social causes.

Its online portal helps to match potential volunteers with volunteer opportunities available at member organisations. In addition, the Volunteer Fairs conducted across 20 parishes in September 2007 have garnered more than a thousand volunteers for its member organisations and parishes.

In September 2008, Caritas Singapore organised A Big Day Out, a food and fun fair for more than 2,200 beneficiaries from across the parishes and its member organisations. More than 60 food and game stalls were set up by 500 volunteers from the parishes as well as member organisations. Beneficiaries were treated to a day of food and games with many prizes.

Caritas Singapore also held a second one-day Volunteer Management Training in May 2008 for its member organisations so that they can more systematically recruit, develop and retain their volunteers.



Volunteers of ACCT on a house-building mission in Indonesia.

FUNDRAISING

Caritas Singapore helps to raise a common pool of funds to enable the charity organisations and special interest groups to focus on their core mission. It does this through fundraising events, a GIRO platform for donations, and projects organised by supporters.

The major fundraising event of the year was Charities Week 2008 – the Archdiocesan-wide annual project held in collaboration with the Catholic Welfare Services. This year, a powerpoint presentation to highlight the beneficiaries of the Charities listed was distributed to all the parishes together with the posters and appeal envelopes.

The Church of the Holy Family, the Blessed Sacrament Church and acts29 organised supporting programmes such as an exhibition on the Catholic charities and community organisations, a Youth Lenten Campaign for the Poor and a 24-Hour FAST by the youth. In total, donations of more than \$4.3 million were received from the parishes, Catholic schools and business enterprises.

In late 2007, Caritas Singapore supported nine parishes in their Advent charity project. These projects helped to raise awareness and support for six member organisations. In total, the member organisations received \$340,308 from the various My Parish Advent Gift projects.



Families for Life project by the Church of St Vincent de Paul in support of Family Life Society during Advent 2007.



Hope for Families project by the Church of the Holy Family in support of Marine Parade Family Service Centre during Advent 2007.

Fundraising Programmes

Programme	Collections S\$	Direct Costs S\$	Indirect Costs S\$	Total Fundraising Costs S\$	Fundraising Ratio %
Charities Week 2008	4,386,405	47,811	89,207	137,018	3.1
My Parish Advent Gift 2007	340,308	4,768	6,921	11,689	3.4
Sustained Giving	107,774	299	2,192	2,491	2.3
Helping Hands	1,182,014	55,373	24,039	79,412	6.7
Others	238,480	322	4,850	5,172	2.2
Total	6,254,981	108,573	127,209	235,782	3.8



24-Hour FAST by the youth of acts 29.



Processing of appeal envelopes for Charities Week 2008.

Charities Week Collections

District	Parish	2008 S\$	2007 S\$
	Cathedral of the Good Shepherd	30,447	22,945
	St Joseph's Church (Victoria)	150,716	104,915
	Church of Sts Peter & Paul	32,565	25,477
	Church of Our Lady of Lourdes	11,350	5,583
	Church of the Sacred Heart	29,200	34,865
	Church of St Teresa	105,330	112,673
City District	Church of St Alphonsus (Novena Church)	36,167	26,713
	Church of St Bernadette	127,381	93,128
	Church of St Michael	47,870	46,823
	Church of the Holy Family	304,073	223,336
	Church of Our Lady Queen of Peace	113,784	118,876
	Church of St Stephen	32,525	18,126
East District	Church of Our Lady of Perpetual Succour	287,361	274,201
	Church of the Holy Trinity	192,264	140,715
	Church of St Ignatius	553,782	334,805
	Blessed Sacrament Church	194,224	96,706
VV - D	Church of St Mary of the Angels	161,311	54,093
West District	Church of St Francis of Assisi	37,295	34,549
	Church of the Holy Cross	233,775	303,702
	Church of St Joseph (Bukit Timah)	61,768	44,302
	Church of St Anthony	22,631	11,706
	Church of the Holy Spirit	273,177	161,151
North District	Church of the Risen Christ	126,184	82,616
	Church of Our Lady Star of the Sea	50,512	40,760
	Church of Christ the King	113,675	120,577
	Church of the Nativity of the BVM	65,232	70,068
	Church of the Immaculate Heart of Mary	157,484	149,293
Serangoon District	Church of St Francis Xavier	217,271	114,116
	St Anne's Church	116,631	52,330
	Church of St Vincent de Paul	95,180	132,222
Other	Schools	122,366	127,547
	Business and Other Donors	282,874	293,831
	Total	4,386,405	3,472,750

HELPING HANDS

Caritas Singapore has also been fortunate to have "many helping hands" from the Catholic and broader community in its fundraising efforts. During the year, it received support from the following:



The Catholic Business Network organised the CBN Golf for Charity tournament with Minister Lim Boon Heng as the guest-of-honour at the Tanah Merah Country Club. \$255,258 was raised from this event.



A group of friends led by Mrs Kim Sng organised the My Special Angel charity dinner graced by President S R Nathan and Archbishop Nicholas Chia and raised \$562,868.



Jurong Country Club donated \$15,000 from its Jurong Open Charity Golf 2007 tournament.



Neptune Orient Lines donated \$100,000 from its Beyond Boundary Fund to Caritas Singapore for a member organisation.



Youth Empire raised \$6,088 for the benefit of Caritas Singapore from its youth events.



Tanah Merah Country Club donated \$12,800 from its TMCC Charity Golf 2007 held in conjunction with its 25th Anniversary Celebrations.



A total of \$30,000 was received to-date from the Doing Good Well project.

金基氏字 LEE FOUNDATION SINGAPORE

The Lee Foundation contributed \$200,000 for Caritas Singapore's Capacity Building Fund.

COMMUNICATIONS

Caritas Singapore has set up several communication platforms for the widespread dissemination of the social mission message, the Church's charitable happenings and the matching of charity needs and resources.

A major platform is its online portal which provides comprehensive information on Caritas Singapore and its members' needs, messages and activities. The portal is designed to be a first stop for those in the Catholic community interested and active in charity and community work. During the year, the portal was enhanced to make it more user friendly and comprehensive with detailed information of member organisations, parishes and religious communities, in particular, their social mission work. An online forum was also established to allow for feedback and discussion.

Caritas Singapore has a CSCC Parish Ambassador (CPA) programme, where lay volunteers help spread the events and messages of Caritas Singapore and facilitate its parish related activities (see pages 30 and 31). During the year, two briefings and gatherings were held for the CPAs.

Caritas Singapore proactively works with the media. It has a dedicated page called Our Social Mission in *Catholic News* to feature its views, member organisations and the Church's social teachings. Many of its articles and news are also carried in *Hai Sing Pao*. During the year, Caritas Singapore was featured in *The Straits Times* and *SALT* magazine.



CSCC Parish Ambassadors' briefing.









ENABLING MEMBER ORGANISATIONS



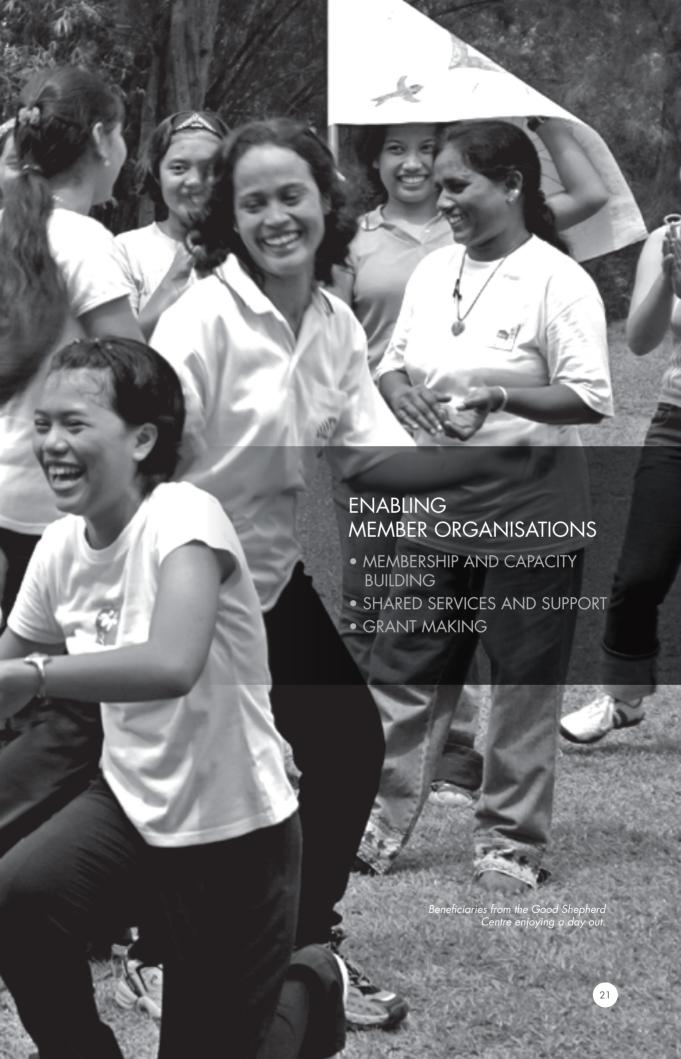
- Catholic charities to focus their resources and energies on their mission, and to deepen the spirituality of our individual members to serve the poor and needy for the greater glory of God.
 - Michael Thio
 Executive Councillor
 Society of St Vincent de Paul



- Being an affiliate member of Caritas Singapore opened the door to many opportunities for ACMI: connect and collaborate with other organisations within the Church, and training for staff. We are grateful for the support we received in the Dignity in the Home programme which has been rather challenging but fulfilling.
 - Elizabeth Tan
 Executive Officer
 Archdiocesan Commission for the Pastoral Care of Migrants



- Coming together with the other member organisations of Caritas Singapore has enabled us to share experiences which ultimately benefit the children at our home and student care centre.
 - Sr Doreen Soh Assistant Director – Pastoral Care Canossaville Children's Home







MEMBERSHIP AND CAPACITY BUILDING

Caritas Singapore seeks to enable and build the capacity of the various social and community organisations who are its members.

Two new groups, namely acts29 and Catholic Business Network, joined during the year, making up 17 affiliate and three associate members (see pages 32 to 34 for list and profile of members).

The second annual Members' Forum was organised in April 2008 with the theme, "Bringing the Good News to the Poor". More than 70 participants from 25 member organisations shared on their understanding of the poor and marginalised and their work with them.

A total of six talks were organised during the year for its member organisations. Topics included media engagement, decision making, community resources, and legal assistance.

Caritas Singapore also sought to work individually with its member organisations. In the past year, it made 23 field visits to member organisations to dialogue on their needs and work on issues. These included helping several member organisations review their organisational structures, amend their constitutions, source for new board members and staff, and link up with other community groups.



Talk: "Decision Making, Organisational and Personal - A Christian Perspective"

SHARED SERVICES AND SUPPORT

Caritas Singapore seeks to synergise resources across its many Catholic charity organisations.

Most of its member organisations have also been encouraged to work together in "cluster groups" to share experiences, increase synergy, and reduce overlaps. The cluster groups are Families, The Poor and Marginalised, The Elderly and Sick, Children and Youth, and Overseas Mission. Several meetings and initiatives have taken place.

A roundtable meeting was held in April 2008 with the Archbishop and several Catholic humanitarian organisations, to understand and discuss on issues relating to overseas humanitarian work. Another forum was organised in the immediate aftermath of Cyclone Nargis and the Sichuan Earthquake to coordinate the Church's response with groups responding to the crisis.

During the year, Caritas Singapore obtained donations of 89 personal computers and 26 laptops from the Singapore Polytechnic and 13 personal computers from J P Morgan. It received 80 cartons of canned fried beans from Bruce Foods of Lafayette Louisiana USA which were distributed to Catholic charitable organisations. It also obtained 660 pieces of Tiger Balm medicated plasters from Haw Par Health Ltd. These were distributed to its member organisations, particularly those running homes for the aged and sick.

Caritas Singapore facilitated a volunteer programme of Deutsche Bank AG where its employees volunteered their time to work on landscaping the garden of the Catholic AIDS Response Effort (CARE).

Caritas Singapore helped provide some of the start-up support to enable the formation of the Catholic Business Network which was active during the year. The Catholic Business Network organised talks and a golf charity event to benefit member organisations of Caritas Singapore.

In the past year, Caritas Singapore also created a new wing in its premises to provide meeting rooms and mail boxes to member organisations who needed the use of such facilities in the city area.



Computer training course at the ACMI Training Centre.



Deutsche Bank AG's volunteers helped out at the Catholic AIDS Response Effort.

GRANT MAKING

Funds from the common pool of funds raised by Caritas Singapore are distributed through a formal grant making process that covers early engagement, application, evaluation, approval, agreement, disbursement and monitoring.

Applications for grants from various groups were made in two window periods in January and July. These were then reviewed and vetted by a Grants Committee and approved by the Board and Agape Fund Trustees for any application of Agape Funds.

A total of \$2,423,525 was disbursed this year (see box).

Grants Made

Group	Amount S\$
Archdiocesan Commission for the Pastoral Care of Migrants and	74,000
Itinerant People (ACMI)	
Canossaville Children's Home ¹	100,000
Catholic AIDS Response Effort	177,225
Catholic Welfare Services (CWS) ²	420,000
Family Life Society	600,000
Marine Parade Family Service Centre	143,000
Morning Star Community Services	500,000
Parish charitable works ³	342,500
Roman Catholic Prison Ministry	66,800
Total	2,423,525

¹ Caritas Singapore directed the donation from Neptune Orient Lines as a Grant to Canossaville Children's Home.

³ Grants were made to parishes for various charitable works done by the parishes. A breakdown of the causes is provided on pages 38 and 39 of our Governance and Financial Report.



Outreach programme by the Roman Catholic Prison Ministry.



Youths at Poverello Teen Centre (a CWS project).

² CWS share of the Charities Week 2008 collections.

STAKEHOLDERS



- I am honoured and happy to help, in my little way, to spread the many programmes and activities of Caritas Singapore which I believe will benefit the parishioners.
 - Patricia Ee
 CSCC Parish Ambassador
 Church of St Bernadette



- I am really grateful to Morning Star Community Services for providing me with assistance and in working with me to take care of my three children. They have saved me from making a very serious mistake, when I thought that there was no hope left for us.
 - Sandra Rajoo
 A beneficiary
 Morning Star Community Services (an affiliate member of Caritas Singapore)



- Caritas Singapore was an insightful event for me, both inspiring and humbling. It is now our turn to transform our faith into action and service.
 - Angela Tan
 A participant of The Social Mission Conference









Caritas Singapore Community Council is an enabling body, working with its member organisations (affiliates and associates) to mobilise the Catholic community to serve the broader community.

Member organisations

Caritas Singapore works with various Catholic charity and community organisations to ensure that those in need in the community are effectively served.

The Catholic Community

Caritas Singapore mobilises funds and resources from the Catholic community – priests, religious and parishioners – to fulfil the Church's charitable works.

The Broader Community

The social outreach objective of Caritas Singapore and its member organisations is to benefit all in the community – Catholic and non-Catholic, and independent of race, language and other status.

THE BROADER COMMUNITY

The focus of the Church's social mission outreach is the poor and those in need in the broader community, regardless of race, religion and nationality.

Member organisations of Caritas Singapore serve over 40,000 beneficiaries in various constituencies of needs:

The Poor and Destitute

- Catholic Welfare Services
- Society of St Vincent de Paul

Families and Children

- Canossaville Children's Home
- Christian Family and Social Movement
- Family Life Society
- Marine Parade Family Service Centre
- Morning Star Community Services

Prisoners

• Roman Catholic Prison Ministry

People with HIV/AIDS

• Catholic AIDS Response Effort (CARE)

Migrant Workers

 Archdiocesan Commission for the Pastoral Care of Migrants and Itinerant People (ACMI)

Overseas Needy

- acts29
- Archdiocesan Crisis Coordination Team (ACCT)
- Jesuit Refugee Service Singapore

People with Medical Needs

- Catholic Nurses Guild
- Catholic Medical Guild

People with Legal Needs

• Catholic Lawyers Guild

General

• Catholic Business Network



Volunteers working out with beneficiaries from the Villa Francis Home.



Student care services at Morning Star Community Services.

THE CATHOLIC COMMUNITY

The Catholic Archdiocese comprises about 174,000 Catholics primarily spread out in 30 parish communities and 11 active Catholic foreign communities.

In each parish, there are groups doing social mission work. Many parishioners also help out with Archdiocesan-wide social and community organisations. The CSCC Parish Ambassador programme provides a key link with the parishes.

In addition, there are 22 religious communities who have been instrumental in the set-up of various homes and charities and continue to be a model of the Church's social mission work.

District	Parish	CSCC Parish Ambassador
	Cathedral of the Good Shepherd	Raymond Yong
	St Joseph's Church (Victoria)	Robert Tan
	Church of Sts Peter & Paul	Nicholas Teo / Martin Wu
Cit . District	Church of Our Lady of Lourdes	Don Gurugay / John Joseph
City District	Church of the Sacred Heart	Bernadette Chong
	Church of St Teresa	John Fong
	Church of St Alphonsus (Novena Church)	Francis Chowdhurie
	Church of St Bernadette	Patricia Ee
	Church of St Michael	Joseph Especkerman
	Church of the Holy Family	Dominic Quah / David Nayer
East District	Church of Our Lady Queen of Peace	Raymond Chong / Philip Kok
Eddi Didirici	Church of St Stephen	Thomas Goh
	Church of Our Lady of Perpetual Succour	Carol Chan / Maurice Lim
	Church of the Holy Trinity	Peter Tan
	Church of St Ignatius	Gene Lee
West District	Blessed Sacrament Church	Ray Christian
YVESI DISITICI	Church of St Mary of the Angels	Michael Tan
	Church of St Francis of Assisi	Samy Dorai
	Church of the Holy Cross	Terrence Francisco
	Church of St Joseph (Bukit Timah)	Dominic Soh
North District	Church of St Anthony	Joseph Wong
NOTH DISTRICT	Church of the Holy Spirit	Ruby Gomez
	Church of the Risen Christ	Vivienne Lim / Royston Yuen
	Church of Our Lady Star of the Sea	Mary Ann Decunha
	Church of Christ the King	Patrick Ng / Paul Tan
	Church of the Nativity of the BVM	Peter Chia
Serangoon District	Church of the Immaculate Heart of Mary	Pius Fernandez
Jerungoon Disinci	Church of St Francis Xavier	George Chew
	St Anne's Church	Victor Ong
	Church of St Vincent de Paul	Norris Ong
Cat	holic Foreign Community	Coordinator
	Cantonese Catholic Community	Michael Cheuk
	Filipino Catholic Community	Rev Fr Angel Luciano, CICM
	Francophone Catholic Community (French)	Sophie Levisse
	German Catholic Community	Rev Fr Hans-Joachim Fogl
	Indonesian Catholic Community	Monique Natahusada
Foreign Communities	Korean Catholics	Agnes Lee
	Malayalee Catholic Community	Rev Fr Joseph Kanappilly
	Myanmar Catholic Community	Columban Gawlu San Aung
	Singapore Catholic Japanese Group	Tomoko Kasahara
	Spanish-Speaking Catholic Community	Rev Fr Joe Lopez Carpio
	Tamil-Speaking Catholic Community	S Sagayanathan
		9-/

AFFILIATES

Affiliate members are Catholic organisations that are doing charity and community work. There are 17 affiliates under the umbrella of Caritas Singapore. Details of and website links to these organisations can be found at the website of Caritas Singapore.

acts 29

acts29

acts29 is a youth organisation of the Catholic Church which commits itself to evangelisation through mission and dialogue. Among its work, acts29 serve the poor in the 'Payatas Dumpsite' of Quezon City, Philippines.

Archdiocesan Commission for the Pastoral Care of Migrants and Itinerant People (ACMI)

ACMI's befrienders help foreign workers in need, making hospital visits, providing food, shelter and legal aid. Its soup kitchen provides packed meals to workers, especially construction workers. ACMI also runs training courses to teach migrant workers basic skills.



Archdiocesan Crisis Coordination Team (ACCT)

ACCT helps to coordinate the Church's response to crisis and disasters. It manages the Disaster Aid Fund.



Canossaville Children's Home

The Canossian Sisters care for young children and adolescents who are at risk, who lack parental care or family support. The home houses up to 30 children. In addition, the sisters run a Student Care Centre for children from single-parent poor families and others.



Catholic AIDS Response Effort (CARE)

CARE volunteers help AIDS patients and their families. The team provides befriending, counselling and support through various programmes, as well as shelter to those with nowhere to go.



Catholic Business Network (CBN)

CBN was set up with the mission to bring together Catholic business owners and Catholic professionals and executives for the advancement of Catholic values and ethics in their work, and to serve the broader community.



Catholic Lawyers Guild (CLG)

The CLG provides mutual support and encouragement among lawyers for the sanctification of their professional work, as well as the provision of legal assistance to the Church and persons in need.



Catholic Medical Guild (CMG)

Catholic doctors come together to examine social and ethical issues in the light of Church teachings and also conduct humanitarian missions overseas together with other organisations.



Catholic Nurses Guild (CNG)

This association of nurses promotes professional and spiritual growth of its members, who also participate in many Church activities to help the sick, handicapped and elderly.



Catholic Welfare Services (CWS)

CWS, the backbone of the Church's charity efforts since 1959, conducts a number of projects to help the poor, destitute and those in need. It runs six homes for the aged and a centre for the youth, namely:

- Villa Francis Home for the Aged
- St Joseph's Home
- St Theresa's Home
- St Vincent Home

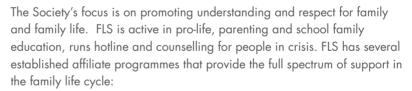
- Gift of Love Home
- Good Shepherd Centre
- Poverello Teen Centre



Christian Family and Social Movement (CFSM)

In working towards building good Christian families, CFSM assists all family members to live and fulfil their various roles in the family, work place, community and nation.







- Beginning Experience
- Choice
- Couple Empowerment Programme (CEP)
- Couples for Christ
- Engaged Encounter (EE)

- Marriage Encounter (ME)
- Marriage Preparation Course (MPC)
- Natural Family Planning (NFP)
- Pregnancy Crisis Service (PCS)
- Retrouvaille



Jesuit Refugee Service Singapore (JRS)

JRS is an international Catholic organisation whose mission is to accompany, serve and advocate for refugees and forcibly displaced people. JRS Singapore works with parishes to raise awareness about the plight of refugees and supports the work of other JRS organisations in the Asia Pacific and South Asian regions.



Marine Parade Family Service Centre (MPFSC)

MPFSC runs a comprehensive range of social services helping individuals to realise their own potential; empower families to increase their functionality; and nurture the community to strengthen its bonds, in the East Coast area. It also runs the Cyber-Counselling for the Youth, and a Good Life at South East programme which promotes productive aging among the elderly.



Morning Star Community Services (MSCS)

MSCS aims to strengthen and enrich family life through education programmes, workshops and camps for parents and children. It runs school-based social work programmes, a prison service to help inmates and their families, and various other counselling, outreach and support services.



Roman Catholic Prison Ministry

This ministry offers befriending and spiritual support services for prisoners and their families during the incarceration as well as their after-care needs. It provides counselling and fellowship services that help promote their human and spiritual development.



Society of St Vincent de Paul

One of the best-known Catholic charities, the Society uses monthly collections from all churches to provide direct help to the poor and underprivileged of all religions for over 50 years. It provides monetary assistance and food rations to those in need and also befriending services.

ASSOCIATES

Associate members consist of Catholic and non-Catholic organisations which do not qualify as Affiliates but wish to be part of the network of Caritas Singapore. Currently, there are three Associates.



Catholic Research Centre (S) Limited (CRCS)

CRCS was established to advance the mission of the Church through research and resource development.



Faith and Light Community (FLC)

FLC reaches out to intellectually disabled people and their families to help them realise that everyone is a gift from God.



Singapore Pastoral Institute (SPI)

SPI is an institute of formation training for Catholics, especially lay animators and leaders in the Church.

BOARD OF DIRECTORS

Chairman : Willie Cheng Deputy Chairman : George Lim

Members : Benedict Cheong, Paul Foo, Rev Fr Patrick Goh, Kwek Mean Luck, Sr Maria Lau,

IJ, Laurence Lien, Francis Mane, Juliana Ng, Diana Quek, Rev Fr Colin Tan, SJ,

Rev Monsignor Eugene Vaz, Benjamin Wong

CHAIRMAN



Willie Cheng is formerly Country Managing Partner of Accenture. Currently he is on the boards of several commercial and non-profit organisations. He is a member of the Archdiocesan Crisis Coordination Team. He and his wife are a presenting couple with the Marriage Preparation Course. He is a Warden at the Church of the Holy Family.

DEPUTY CHAIRMAN

George Lim is a Partner in Messrs Wee, Tay & Lim. He was formerly President of the Law Society of Singapore. He serves on several legal and education boards and committees including the Singapore Mediation Centre and the Pro Bono Management Committee of the Law Society of Singapore. He is also an active volunteer with JRS Singapore.



MEMBERS



Benedict Cheong is the CEO of Temasek Foundation. He was formerly CEO of the National Council of Social Service. He is currently Chairman of the National Heart Centre Medifund Committee, and a Member of the Medifund Advisory Council, Films Appeal Committee and the Singapore Police Association for NSMen. He helps out at the Church of St Mary of the Angels.

Paul Foo is the Sole Proprietor of MM Engineering Consultant. He is the National Vice President of the Society of St Vincent de Paul. He is a Warden with the Church of Our Lady Queen of Peace and active in the parish.



MEMBERS



Rev Fr Patrick Goh is the Chancellor of the Singapore Catholic Archdiocese and the Parish Priest of the Church of the Holy Family. He is also a Member of the Senate of Priests and Board of Consultors.

Kwek Mean Luck is with the Singapore Government Administrative Service and is a Director at the Ministry of Trade and Industry. Prior to this, he was a Senior Assistant Registrar of the Supreme Court and a District Judge. He is serving in the Church of the Risen Christ as Chairman of the Parish Pastoral Council and is a Board Member of the Sentosa Development Corporation and the National Heritage Board.





Sr Maria Lau, IJ is the Provincial of the Infant Jesus Sisters. She chairs the Archdiocesan Council for Inter-religious and Ecumenical Dialogue. She sits on the Management Committee of the Catholic Nursing Homes.

Laurence Lien became the CEO of the National Volunteer and Philanthrophy Centre from 1 October 2008. He is on a long leave of absence from the Singapore Government Administrative Service. He is also a Governor of Lien Foundation, Vice Chairman of Lien Aid, and a Board Member of the Lien Centre for Social Innovation at SMU. He worships at the Church of St Ignatius.





Francis Mane is a Warehouse Supervisor with Franklin Offshore International Pte Ltd. He is the former President of the Christian Family and Social Movement (CFSM). He was formerly a Committee Member of the Young Christian Workers' Movement (YCW) and Parish Youth Ministry at the Church of St Francis of Assisi.

MEMBERS



Juliana Ng is the managing director of Caridian Consulting. She was formerly a Tax Partner with Ernst and Young. She has been involved with community work for Food From The Heart, Tanglin Community Club and Rochor Kong See Home for The Aged. She worships at the Church of St Bernadette and was active with Legion of Mary in her school days.

Diana Quek is Executive Director, Citi Private Bank and a Training Consultant with the Wealth Management Institute. She serves on various non-profit organisations including the Inner Wheel Club Singapore East and is also an active member of the China Society. She attends the Church of St Ignatius where she serves in the Lector Ministry.





Rev Fr Colin Tan, SJ is a Priest of the Church of St Ignatius. He is the Assistant Master of Novices of the Jesuits (Society of Jesus). He is the Country Director of Jesuit Refugee Service, Chaplain of the Catholic Medical Guild and Praise@Work, and Member of the Inter-Religious Ecumenical Dialogue Council.

Rev Monsignor Eugene Vaz is the Vicar General. He is a Member of the Senate of Priests and Board of Consultors. He is Vice Chairman of the Archdiocesan Finance Commission. He is on the Archdiocesan Vocation Team, the Archdiocesan Commission for Catholic Schools and the Board of Management of St Joseph's Institution.





Benjamin Wong is the Regional Director of Sun Microsystem. He has been active in the IT industry, having served in various committees and councils, including iN2015 Masterplan, Singapore IT Federation, the Managed Computing Competency Centre and Ngee Ann Polytechnic ICT Advisory Committee. He is Level Coordinator in the Catechism Ministry at the Church of St Francis Xavier.

AGAPE FUND TRUSTEES

Chairman: JY Pillay

Members: Willie Cheng, Margaret Lien, Dr Lim Cheok Peng, George Lim, Frank Wong





J Y Pillay is Chairman of Singapore Exchange Limited. He also serves as Chairman of the Council of Presidential Advisers of the Republic of Singapore, Member of the Presidential Council for Minority Rights, and Member of the Order of Malta.

MEMBERS

Willie Cheng is formerly Country Managing Partner of Accenture. Currently he is on the boards of several commercial and non-profit organisations. He is a member of the Archdiocesan Crisis Coordination Team. He and his wife are a presenting couple with the Marriage Preparation Course. He is a Warden at the Church of the Holy Family.





Margaret Lien is Chairman of the Lien Foundation and is actively involved in its philanthropic activities which her late husband started. She is also Chairman of Wah Hin & Co Pte Ltd and a Director of Lien Ying Chow Pte Ltd. Mrs Lien holds a Bachelor of Law (Honours) degree from the London School of Economics and Political Science, University of London.



MEMBERS

Dr Lim Cheok Peng is Managing Director of Parkway Holdings. Besides running Parkway, Dr Lim is the Co-Chairman of Health and Life Science of the Singapore British Business Council. He is also a Board Member of Council for the Third Age and the Singapore Medical Council.

George Lim is a Partner in Messrs Wee, Tay & Lim. He was formerly President of the Law Society of Singapore. He serves on several legal and education boards and committees including the Singapore Mediation Centre and the Pro Bono Management Committee of the Law Society of Singapore. He is also an active volunteer with JRS Singapore.





Frank Wong was Vice Chairman of DBS Bank from 2004 to 2008. He is a director of the National Healthcare Group, Mapletree Investments and China Mobile, and a member of the University Court of The University of Hong Kong. He was honoured with an OBE (Officer of the Order of the British Empire) on the Queen's Birthday in 1997.

COMMITTEES



Board Infrastructural Committees

Audit Committee	
Chairman	Benedict Cheong
Members	Trillion So
	Janice Wu

Executive Committee	
Members	Willie Cheng
	Rev Fr Patrick Goh
	George Lim

Finance and Investment Committee		
Chairman	Juliana Ng	
Members	Chan Poh Geok	
	Hon Su Sian	
	Thomas Teo	
	Belinda Young	

Nomination Committee	
Chairman	Rev Monsignor Eugene Vaz
Members	Willie Cheng
	Paul Foo

Board Programme Committees

Community Strategy Committee	
Chairman	Laurence Lien
Members	Vincent Chua
	Karen Goh
	Christina Kheng
	Lai Ah Eng
	Jacqueline Lim
	Brenda Wee
	Christine Wong

Formation Committee	
Chairman	Sr Maria Lau, IJ
Members	Rev Fr David Garcia, OP
	Christina Kheng
	Lydia Lim
	Rev Monsignor Eugene Vaz

Fundraising Committee	
Chairman	Diana Quek
Members	Susan Baker
	Michael Choo
	Patrick Goh
	Vickie Quah
	Kim Sng
	Lynda Soong
	Christina Spykerman
	Rev Fr Colin Tan, SJ

Volunteers and Parishes Committee	
Chairman	Paul Foo
Members	Nicholas Chia
	Michael Choo
	Anna Leong

Grants and Capacity Building Committee	
Chairman	Kwek Mean Luck
Members	Christopher Chan
	Cecilia Chia
	Thomas Chia
	Thomas Goh
	Juliana Ng
	Leonie Lee
	Linda Low
	Thomas Teo

Membership Committee	
Chairman	George Lim
Members	Chan Beng Seng
	Christopher Chan
	Christian Choo
	Cecilia Chia
	Thomas Chia
	Juliana Foo
	Goh Teik Poh
	Francis Mane
	Stephen Raj

PR and Communications Committee	
Chairman	Ben Wong
Members	Karen Goh
	Alan John
	Gerard Wong
	Wong Kit Ling

Project Committees

A Big Day Out Organising Committee	
Chairman	Paul Foo
Members	Amanda Chen
	Nicholas Chia
	Cindy Lee
	Neo Yiwen
	Andrew Tan
	Raymond Tan
	Selena Tan
	William Tey

Dignity in the Home Committee	
Chairman	Elizabeth Tan
Members	Willie Cheng
	Sr Mariana D'Costa
	Karen Goh
	Grace Marie Ho
	Harry Loh
	Michael Loh
	Rev Fr Paul Staes, CICM
	Cheryl Tang

Study of the Poor Committee	
Chairman	Kelvin Tan
Deputy Chairman	Jacqueline Lim
Members	James Chew
	Joyce Koh
	George Lim
	Lydia Lim
	John Ng
	Mel Phua
	Brenda Wee
	Jonathan Yuen

CBN Golf for Charity
Organising Committee

Chairman	Tan Peng Chin
Members	Chris Chua
	Anthony Foo
	Vincent Kong
	William Ng
	Denise Pang
	Eric Teoh
	Mervyn Wee

My Special Angel	
Fundraising Committee	

Chairman	Kim Sng
Advisors	Rev Fr Colin Tan, SJ
	Gerard Ee
Members	Dora Chan
	Wynnie Chang
	Belinda Chua
	Felicia Fu
	Tan Khar Nai
	Jeannie Tien
	Violet Yeo

The Social Mission Conference Committee	
Chairman	Linda Low
Co-Chair	Michelle Soliano
Members	Stephanie Gault
	Fred Ho
	Lydia Lim
	Janice Pua
	Francis Wong
	Debbie

Code of Governance Committee Chairman Thomas Teo Members Theresa Goh

First Anniversary Committee	
Chairman	Michelle Soliano
Members	Christina Kheng
	Linda Low
	Debbie
	Woodford
	Iona Woodford

EXECUTIVE TEAM



Front Row (from left to right):

Juliana Chua (Finance) Joyce Koh (Executive Director) Sue Anne Kuek (PR and Communications) Stefanie Herman (Fundraising and Partnerships'

Back Row (from left to right):

Raymond Yong (Membership) Henry Tsen (Formation) Elijah Tan (Grants and Capacity Building)

Corporate Information

Registration : The Caritas Singapore Community Council Limited (Caritas

Singapore) is a company limited by guarantee (ACRA Registration No: 200613504D) and a registered charity (Charity No: 02022). The Agape Fund is a trust with Institution of a Public Character (IPC)

status and a registered charity (Charity No: 02001).

Name : Caritas Singapore was originally registered as the Catholic Social &

Community Council Limited on 13 September 2006. On 26 August 2008, it formally changed its legal name to Caritas Singapore

Community Council Limited.

Legal Counsel : Genesis Law Corporation

Advocates & Solicitors

Auditors : Ernst & Young, One Raffles Quay, North Tower, Level 18,

Singapore 048583

Bankers : DBS Bank Ltd, 6 Shenton Way, DBS Building Tower One,

Singapore 068809

Registered Office: 55 Waterloo Street #09-03 Catholic Welfare Centre,

Singapore 187954

Telephone : +65 6337 3711 Fax : +65 6337 7101

Website : www.caritas-singapore.org



The Caritas Singapore Logo:

- The stylised cross signifies Caritas Singapore as a Catholic organisation.
- The cross also forms an "umbrella" to depict its role as the umbrella body for the Church's social and community organisations.

The colour orange represents the light of Christ that radiates through the centre of the cross, the source that inspires and strengthens us all.

This Annual Report 2008 is accompanied by a separately bound Governance and Financial Report 2008, the contents of which include:

Corporate Governance Report

Financial Report

- Directors' Report
- Statement by the Directors
- Independent Auditors' Report
- Statement of Financial Activities/ Income and Expenditure Account
- Balance Sheet
- Statement of Changes in Funds
- Statement of Cash Flows
- Notes to the Financial Statements

If you did not but wish to receive the Governance and Financial Report 2008, you may download it from our website or contact us for a hardcopy.

This publication is a community service by:

- Forte Identity Design
- Wats Behind the Lens
- Snap Photography

CARITAS SINGAPORE COMMUNITY COUNCIL

55 Waterloo Street #09-03 Catholic Welfare Centre, Singapore 187954 Tel: +65 6337 3711 Fax: +65 6337 7101 www.caritas-singapore.org